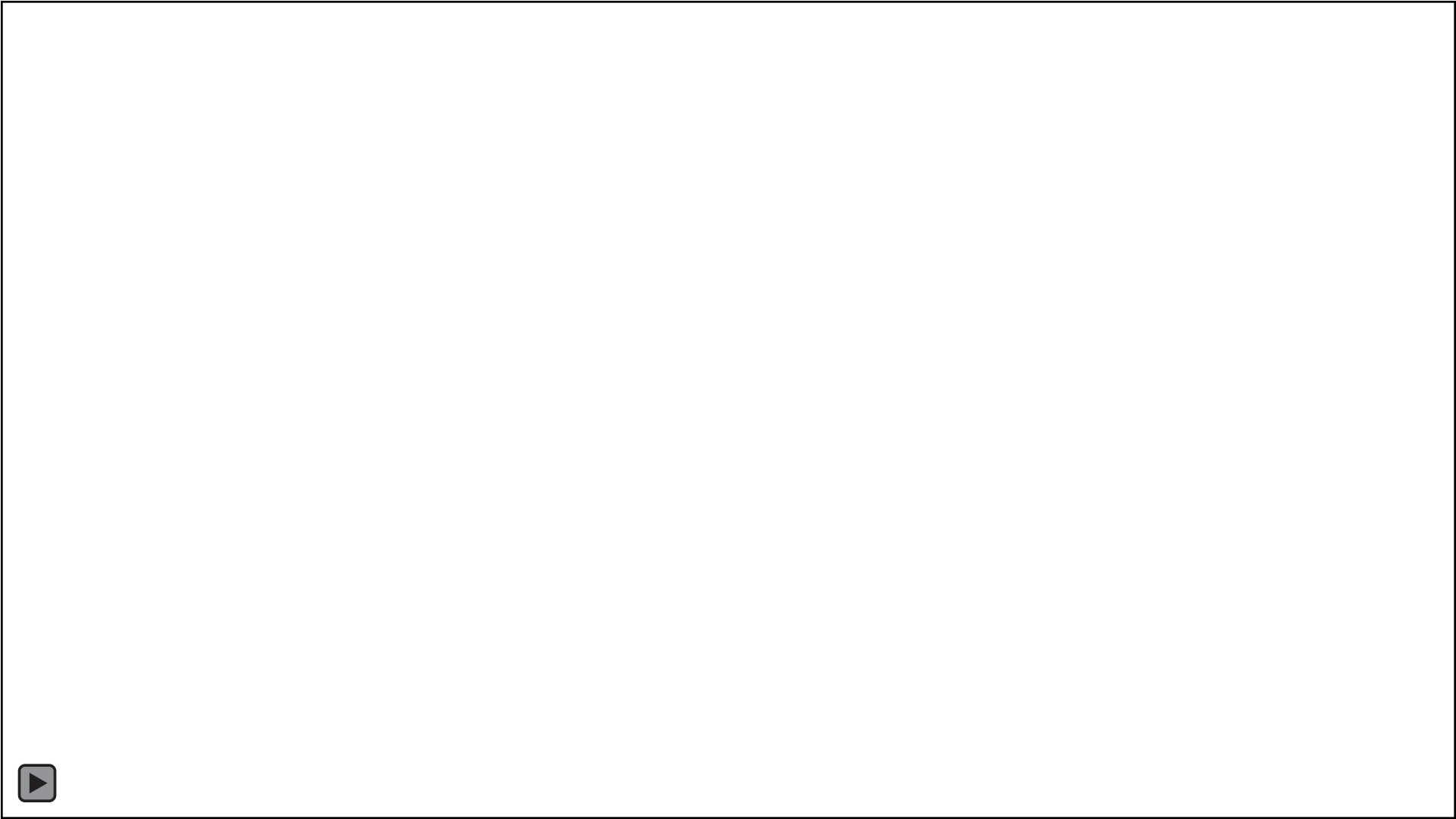




Prepared for Center for Insurance Policy and Research
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By: Patrick Reeder, Deputy General Counsel, ACLI



ACLI Initiative to achieve greater economic empowerment of financially underserved communities across the country - *360 Community Capital*

Why?

Significant opportunity (and responsibility) to invest in underserved and undercapitalized communities

What?

Invest in the creation and preservation of affordable/workforce housing and community facilities, along with wealth creation opportunities

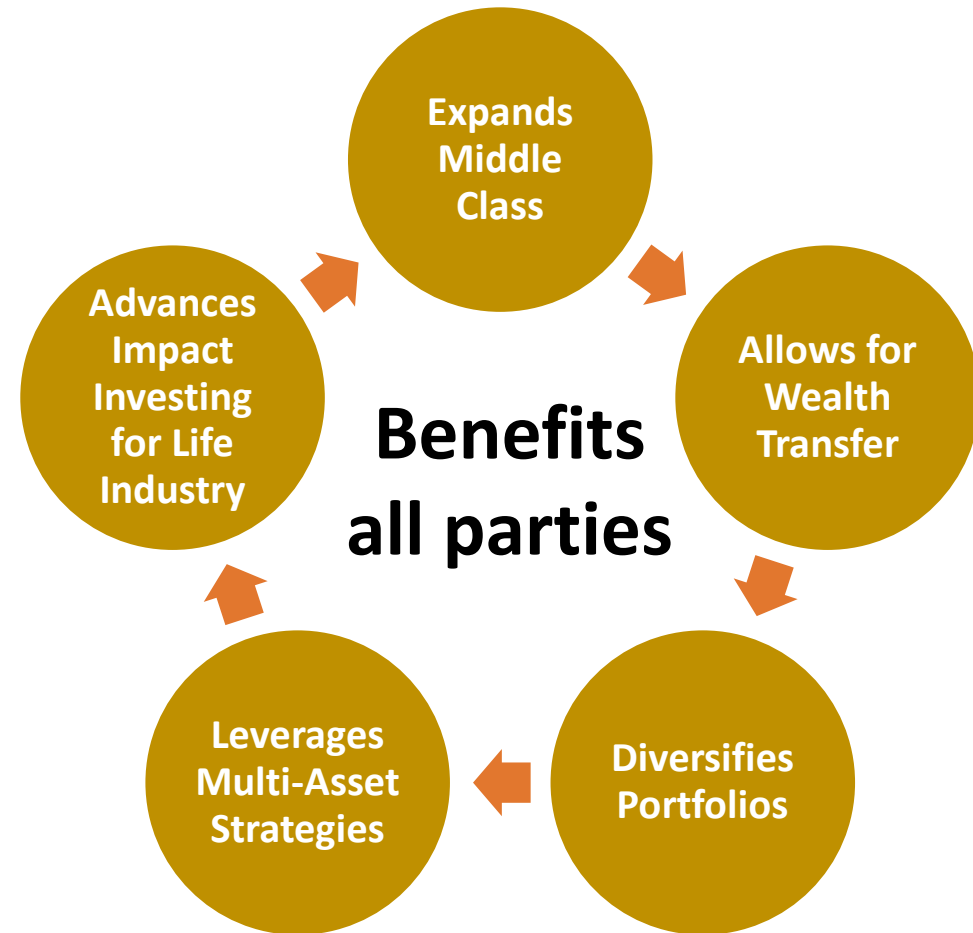
How?

Establish a 501(c)(3) affiliate to aggregate capital and collaborate on investment vehicles that meet insurer requirements (e.g., capital treatment, accounting)



Innovative and sustainable solutions are necessary

Combine **INVESTMENT CAPITAL** with investment grade, market rate structures to **ADDRESS THE RACIAL WEALTH GAP AT SCALE**



Process & Next Steps

- Industry Leadership & Formation of 360 Community Capital
- Building Financing Network
- Defining Measurable Impact
- Identifying Investing Opportunities that Meet Stakeholder Needs
- Removing Barriers

Takeaways

- Need for Modernization
- Need for Data
- Consideration of Intentionality
- Offer to Help

